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JAREER SERVICE PAREL WORK SHEET

PRODUCTIVITY: The degree to which the person's output is considered adequate in terms of ORD's standards of quality, quantity, timeliness.	Well below standards	Below standards	Meets standards	Exceeds standards	Greatly exceeds standards
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INITIATIVE: Facility and frequency with which the person, on own incentive, begins, organizes or undertakes action.	Relies on others	Initiates within limits	Average initiative	Exceeds expectations	Far exceeds expectations: 'self starter'
DEPENDABILITY: Degree to which person follows up on responsibility assumed and duties expected by the people who rely on	Undependable	Can usually be depended upon	Average dependability	Seldom fails to deliver	Totally dependable
him/her.					
JUDGMENT: The degree to which person's recommendations and decisions are sound and effective.	Defers to others	Will make re- commendations when necessary	Usually makes sound decisions/ recommendations	Can be relied on for decisions	Outstanding judgment
CREATIVITY: The degree to which the person develops original or innovative alternatives and solutions to problems.	Gets ideas from others	Occasionally make suggestions that are new	Average creativity	Often makes new and useful suggestions	Highly imaginative/an idea person
ADAPTABILITY: The degree to which the person can adjust to and function in new or unexpected circumstances.	Requires a known situation	Has demon- strated an ability to adjust to a slight degree	Average adaptability	Likes new situations	Highly adaptable Novelty is a challenge to meet
PLANNING ABILITY: The degree to which the person demonstrates the capacity to malyze, organize and make practical plans o meet new problems.	Requires direction from others	Limited planning ability	Average planning ability	Can usually make adequate plans	Exceptional planning ability
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WREER SERVICE PAREL WORK SHEET

TECHNICAL KNOWLEDGE: The degree to which the person possesses the knowledge of his technical field (or of other fields) necessary in the job he/she is doing.	Possesses only the basic knowledge	Tech, knowledge somewhat below average	Average technical knowledge	Above average technical knowledge	Very well informed in technical areas			
VRITING SKILLS: The degree to which the verson organizes ideas and expresses them dearly in effective written form.	Output requires extensive re-writing	Writing is acceptable with some re-writing	Average writing skill	Writing needs little re-writing	Produces finished output which needs no changes			
ORAL SPEAKING SKILLS: The degree to which he person organizes ideas and expresses them learly in effective oral form.	Has difficulty expressing self orally	Oral communication usually acceptable	Average oral expressive skill	Speaks well with good organization	Exceptionally articulate			
NTERPERSONAL SKILLS: The degree to which he person is able to function effectively with ther people both subordinates, colleagues and uperiors.	A loner	Works with others only with difficulty	Average ability to work with others	A good and effective group member	Outstanding and effective as a leader and follower			
UPERVISORY SKILLS: The degree to which he person effectively directs others, plans for heir effective utilization and gains their support.	A weak supervisor	Adequate supervisor only with strong direction	Average supervisory skills	Skillful in most supervisory tasks	Strong leader and effective organizer of subordinate's activities			
ECHNICAL POTENTIAL: The capacity of the idividual for growth and increased responsibility f an essentially technical nature.	At or near full potential	Ilas some capacity for more responsibility	Average potential	Clearly capable of performing beyond present level	Outstanding capacity for additional tech. responsibility			
IANAGEMENT POTENTIAL: The capacity of the individual for growth through increased esponsibility of a supervisory nature.	No potential for further management responsibility	May have some capacity for added management duties	Average management potential	Appears suited to assume more management duties	Outstanding managerial talent			
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